

RE-THINKING SCALE



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I'm **Dan**. I help run
ADI, the club that
hosts **DevFest** at
Columbia.

RE-THINKING SCALE

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Outline

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- What do I mean by scale?

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- Assumptions

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- Assumptions
- DevFest

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- Scaling wrong

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- What do I mean by scale?
- Assumptions
- DevFest
- Scaling wrong
- Q&A / Discussion

SCALE

SCALE



Right now scale
means **bigger**.

But shouldn't it mean
better?

Scale is a reflection
of our **values**.

Scale is *risky*.

Scale can mean
doing the same
things @ 10x.

Scale can also mean
starting over
completely.

The Question:

How can we scale our
events in accordance
with our values?

MY ASSUMPTIONS

MY ASSUMPTIONS

ASSUMPTIONS

A H E A D

Assumption #1:

You want to scale.

You want to scale if...

You want to scale if...

- You have the **energy** for scale.

You want to scale if...

- You have the **energy** for scale.
- You've concluded that scale is **needed**.

Assumption #2:

Attendees come first.

Attendees come first over...

Attendees come first over...

- Sponsors

Attendees come first over...

- Sponsors
- Organizers

Attendees come first over...

- Sponsors
- Organizers
- Brand / Reputation

Assumption #3:

Logistics are settled.

Logistics are settled if...

Logistics are settled if...

- You have enough **space**

Logistics are settled if...

- You have enough **space**
- You have enough **money**

Logistics are settled if...

- You have enough **space**
- You have enough **money**
- You have enough **food**

Logistics are settled if...

- You have enough **space**
- You have enough **money**
- You have enough **food**
- You have fast **internet**

DEVFEST



DEVFEST

What is DevFest?

What is DevFest?

- Week-long workshop series

What is DevFest?

- Week-long workshop series
- 18-hour hackathon at the end

Our Values

Our Values

- Education

Our Values

- Education
- Community

Our Values

- Education
- Community
- Technical Excitement

EDUCATION



EDUCATION

Scaling Education in 2014

Scaling Education in 2014

- **12 hours** of web development workshops

Scaling Education in 2014

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- Between **100–200** students at each session

Scaling Education in 2014

- **12 hours** of web development workshops
- Between **100–200** students at each session
- Over **50%** of demos were from first-timer teams

Scaling Education in 2015

Scaling Education in 2015

- Better support: **40 student TAs**

Scaling Education in 2015

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- **8 student teachers:** varying age, gender, style

Scaling Education in 2015

- Better support: **40 student TAs**
- **8 student teachers**: varying age, gender, style
- A new curriculum for **non-programmers**

Everyone should have
the opportunity to
learn to code at
DevFest.

VALUE
STATEMENT

COMMUNITY

COMMUNITY



Community at DevFest

Community at DevFest

- Give attendees time to socialize, eat, and relax

Community at DevFest

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- Establish a strong code of conduct

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- Give attendees time to socialize, eat, and relax
- Establish a strong code of conduct
- Use inclusive language

Community at DevFest

- Give attendees time to socialize, eat, and relax
- Establish a strong code of conduct
- Use inclusive language
- Focus on people, not apps

Community after DevFest

Community after DevFest

- Cookies and Code

Community after DevFest

- Cookies and Code
- Alumni Dinner

Community after DevFest

- Cookies and Code
- Alumni Dinner
- ADI House

Community after DevFest

- Cookies and Code
- Alumni Dinner
- ADI House
- Facebook Groups

Everyone should feel
like they belong at
DevFest.

VALUE
STATEMENT

**TECHNICAL
EXCITEMENT**



TECHNICAL EXCITEMENT

I MAKE
EVERY LINE
COUNT

DEVF
HOSTED

Scaling tech

Scaling tech

- Most of the time, this **isn't a problem.**

Scaling tech

- Most of the time, this **isn't a problem**.
- So are we **done**?

Scaling tech

Scaling **tech** → Inclusivity

Scaling **tech** → Inclusivity

- It's not just about feeling **welcome**

Scaling **tech** → Inclusivity

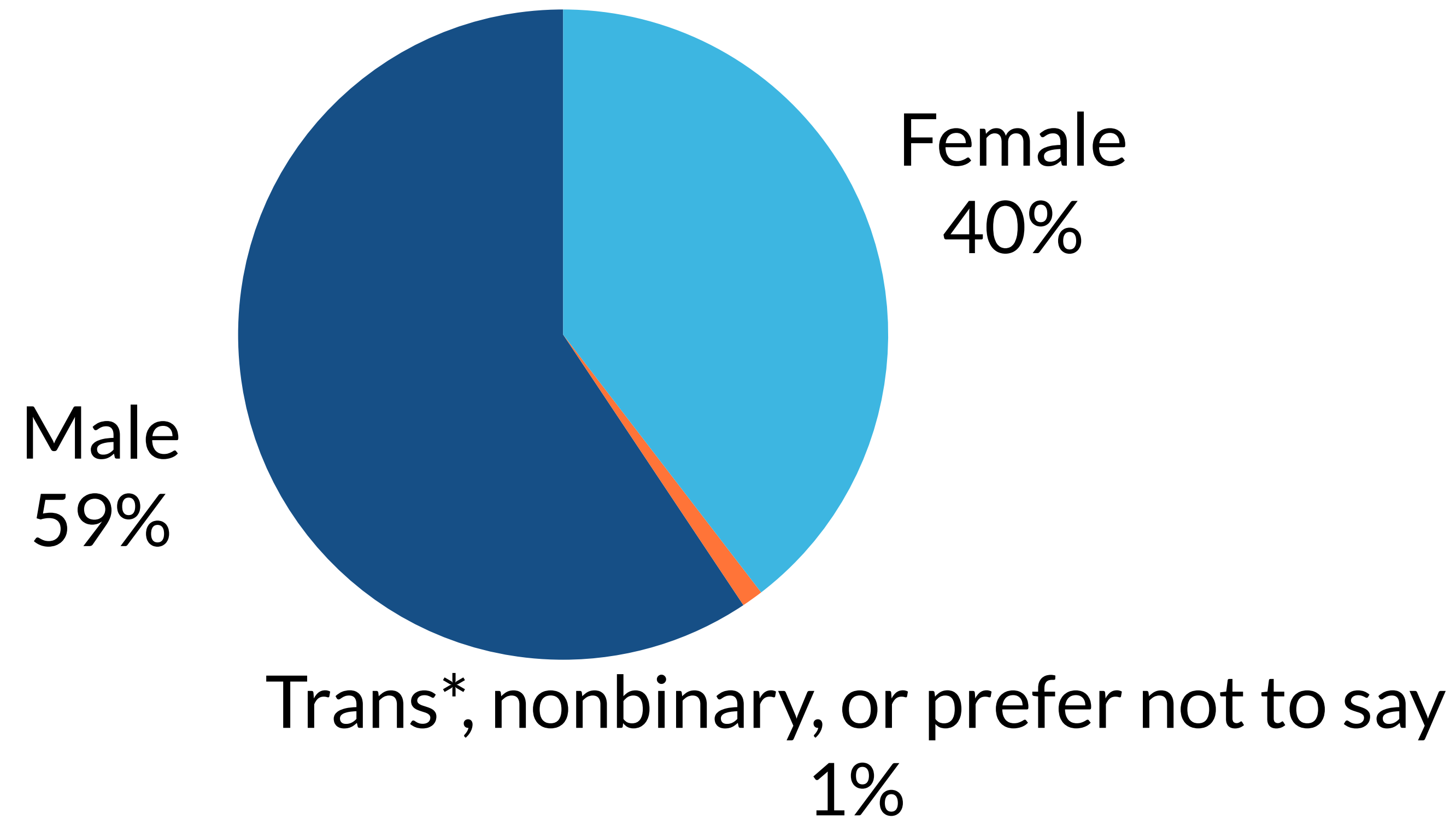
- It's not just about feeling **welcome**
- It's about **wanting to come** in the first place

Scaling **tech** → Inclusivity

What gender do you identify as?

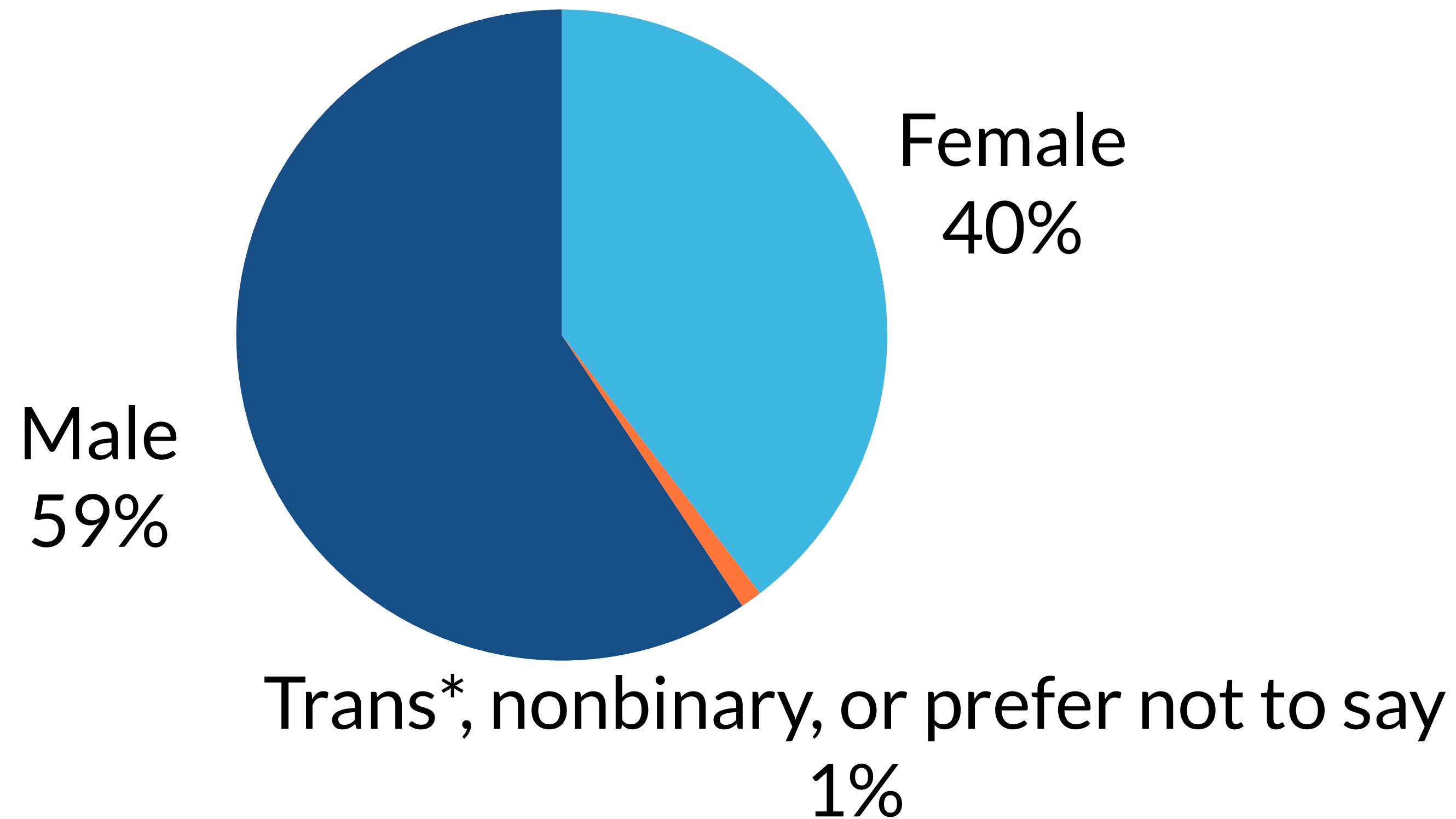
Scaling **tech** → Inclusivity

What gender do you identify as?



Scaling **tech** → Inclusivity

What gender do you identify as?



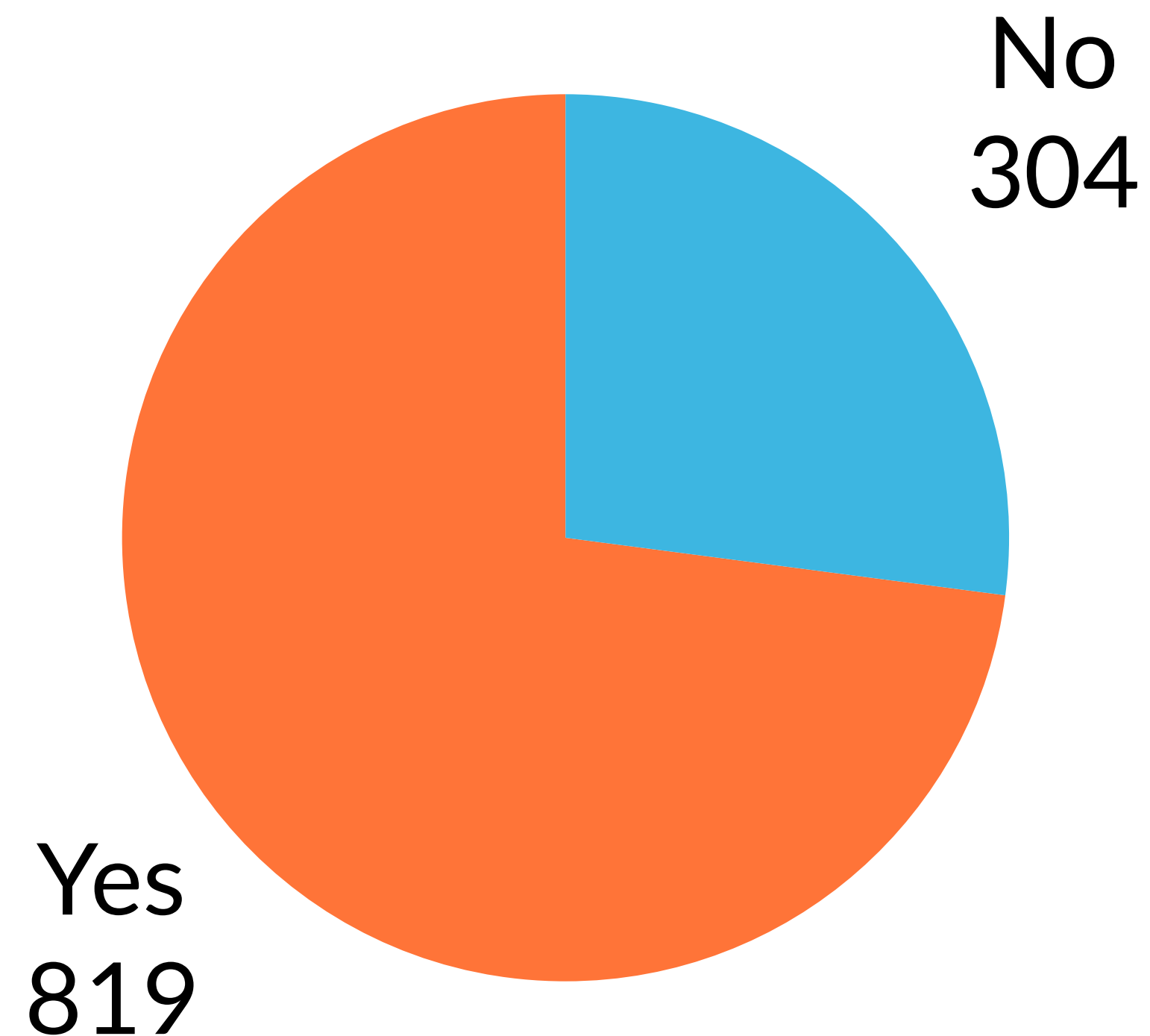
DevFest 2015 registration data based on answers from 1122 of 1200 registrants

Scaling **tech** → Inclusivity

Is DevFest your first hackathon?

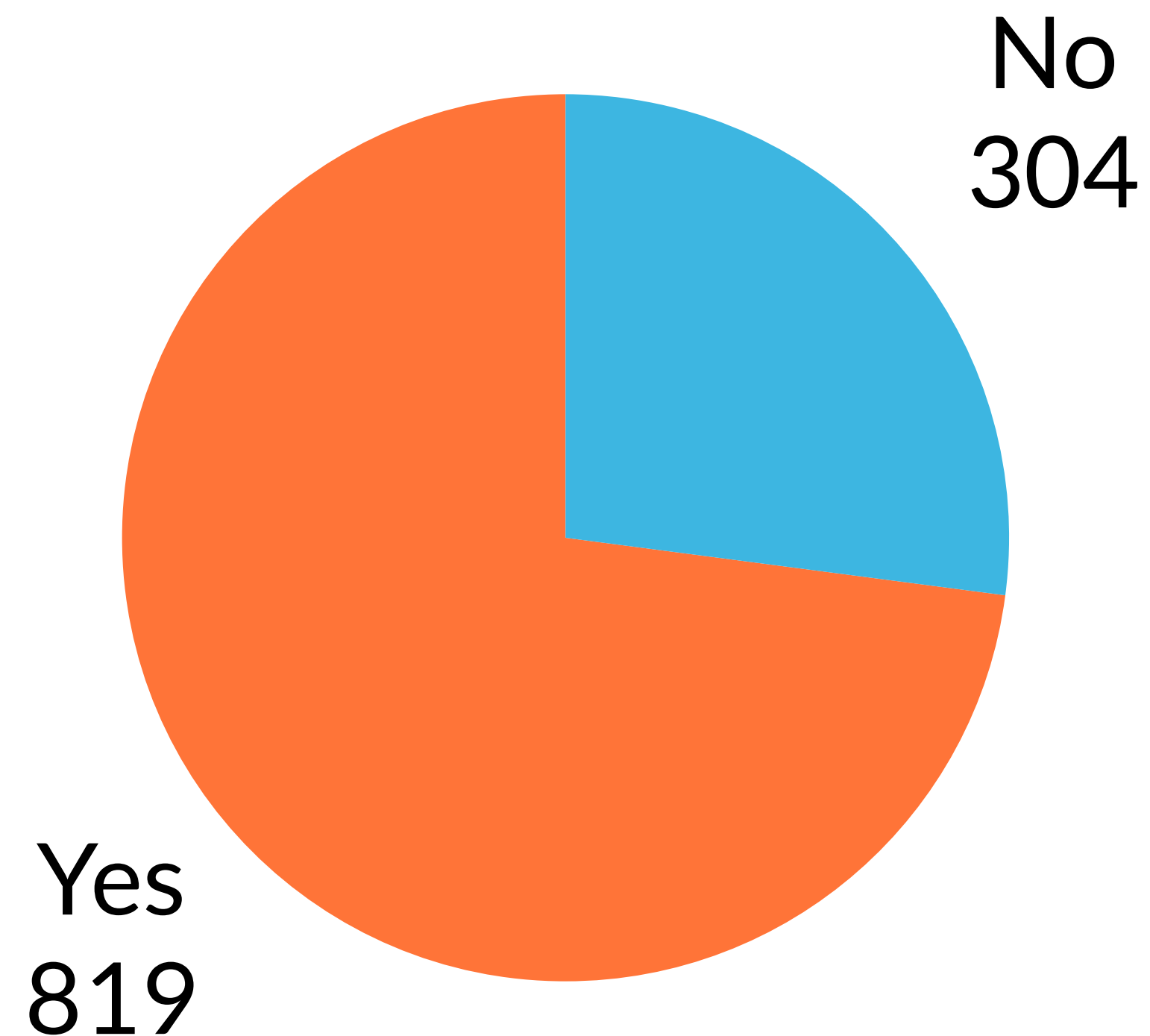
Scaling **tech** → Inclusivity

Is DevFest your first hackathon?



Scaling **tech** → Inclusivity

Is DevFest your first hackathon?



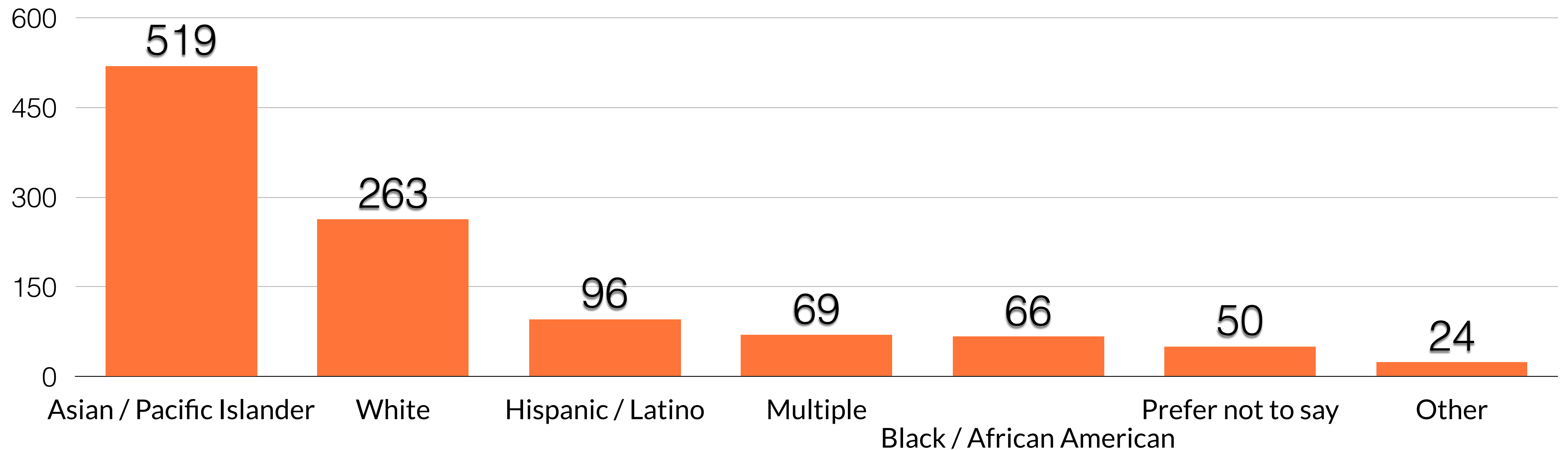
DevFest 2015 registration data based on answers from 1123 of 1200 registrants

Scaling **tech** → Inclusivity

What ethnicity do you identify as?

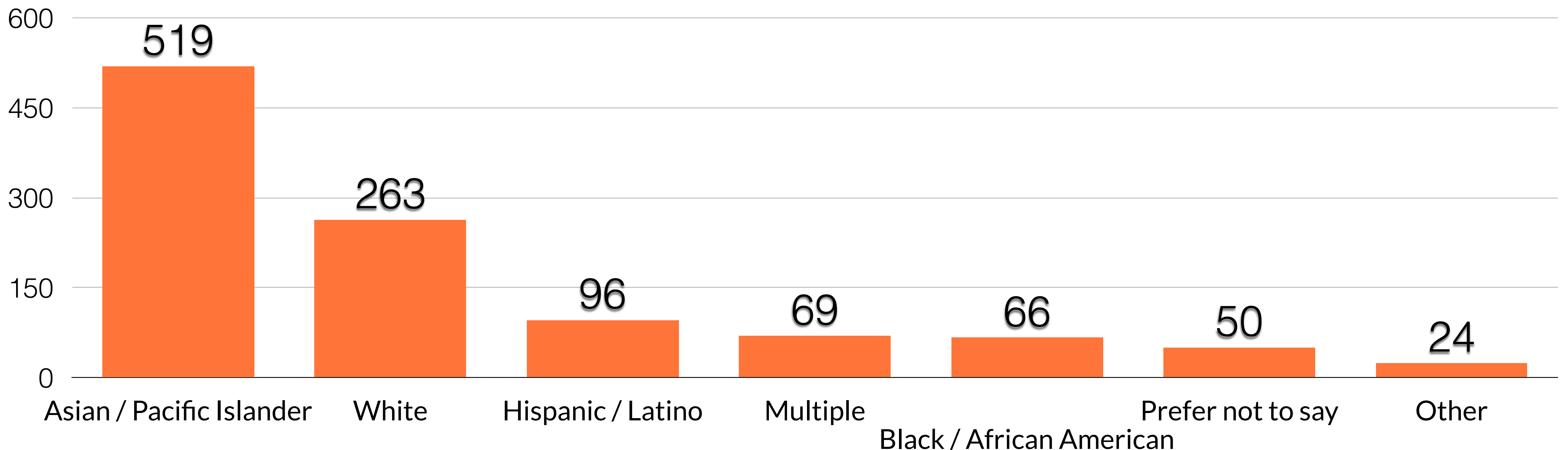
Scaling **tech** → Inclusivity

What ethnicity do you identify as?



Scaling **tech** → Inclusivity

What ethnicity do you identify as?



DevFest 2015 registration data based on answers from 1123 of 1200 registrants

Scaling **tech** → Inclusivity

What part of DevFest are you most excited about?

Scaling **tech** → Inclusivity

What part of DevFest are you most excited about?



Scaling **tech** → Inclusivity

What part of DevFest are you most excited about?



DevFest 2015 registration data based on answers from 590 of 1200 registrants



(linear scale)

We must be proactive
in bringing new and
amazing people
to DevFest.



VALUE
STATEMENT

SCALING

WRONG



SCALING
WRONG



THROWING MONEY AT THE PROBLEM



TOO-BIG-TO-MODERATE



FORGETTING
YOUR Values

TAKEAWAYS

TAKAWAYS



TAKAWAYS



Human capital

beats financial capital

any day.

Scale is a reflection of
our **values**.

Hackathon better,
not bigger.

THANKS!

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